Scrum

PSK-I Exam

Professional Scrum with Kanban

Questions & Answers

(Demo Version - Limited Content)

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Version: 8.0

Question: 1

The Product Backlog items in the Sprint Backlog cannot be changed during the Sprint

A. FALSE
B. TRUE

Answer: A

Explanation/Reference:

The Sprint Goal is the single objective for the Sprint. Although the Sprint Goal is a commitment by the Developers, it provides flexibility in terms of the exact work needed to achieve it. The Sprint Goal is created during the Sprint Planning event and then added to the Sprint Backlog. As the Developers work during the Sprint, they keep the Sprint Goal in mind. If the work turns out to be different than they expected, they collaborate with the Product Owner to negotiate the scope of the Sprint Backlog within the Sprint without affecting the Sprint Goal.

Question: 2

To whom serves the Scrum Master? Select three answers

A. CEO
B. Organization
C. Stakeholders
D. Management
E. Product Owner
F. Scrum Team

Answer: B, E, F

Explanation/Reference:

The Scrum Master serves the Scrum Team, the Product Owner, and the organization in several ways.

Question: 3

Which of the following sentences are related to Inspection?

A. If any aspects of a process deviate outside acceptable limits or if the resulting product is unacceptable, the process being applied, or the materials being produced must be adjusted.
B. The emergent process and work must be visible to those performing the work as well as thosereceiving the work.
C. The Scrum artifacts and the progress toward agreed goals must be inspected frequently and diligently to detect potentially undesirable variances or problems.

Answer: C

Explanation/Reference:

Inspection The Scrum artifacts and the progress toward agreed goals must be inspected frequently and diligently to detect potentially undesirable variances or problems. To help with inspection, Scrum provides cadence in the form of its five events. Inspection enables adaptation. Inspection without adaptation is considered pointless. Scrum events are designed to provoke change.

Question: 4

What would be the results of not operating Scrum events as prescribed?

- A. Lost opportunities to inspect and adapt
- B. Adaptability
- C. Longer Sprints
- D. removes the need for meetings not defined in Scrum

Answer: A

Explanation/Reference:

Failure to operate any events as prescribed results in lost opportunities to inspect and adapt. Eventsare used in Scrum to create regularity and to minimize the need for meetings not defined in Scrum.

Question: 5

Individual units of value that are moving through the Scrum Team's system are a part of the Definition of Workflow.

- A. TRUE
- B. FALSE

Answer: A

Explanation/Reference:

Optimizing flow requires defining what flow means in a given context. The explicit shared understanding of flow among Kanban system members within their context is called a Definition of Workflow (DoW). DoW is a fundamental concept of Kanban. All other elements of this guide depend heavily on how the workflow is defined. At a minimum, members must create their DoW using all ofthe following elements: A definition of the individual units of value that are moving through the workflow. These units of value are referred to as work items (or items). A definition for when work items are started and finished within the workflow. Your workflow may have more than one "started" or "finished" points depending on the work item. One or more defined states that the work items flow

through from "started" to "finished". Any work items between a started point and a finished point are considered work in progress (WIP). A definition of how WIP will be controlled from "started" to "finished". Explicit policies about how work items can flow through each state from "started" to "finished". A service level expectation (SLE), which is a forecast of how long it should take a work item to flow from "started" to "finished".

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